

GARETH GREGORY

Construction & Project Management Expert | Oil & Gas EPC | Expert Witness & Dispute Resolution Specialist

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PROFESSIONAL PROFILE

A highly experienced construction technical expert and operations executive with over 40 years in steelmaking, defence, petrochemicals, onshore and offshore oil & gas EPC environments. Proven leadership across project lifecycle delivery, from FEED and engineering to fabrication / construction, commissioning and handover. Expert witness trained and university qualified with witness of fact arbitration experience. Recognition within construction industry for commercial management, contract negotiation and resolution of complex commercial disputes in high-stakes, multinational settings.

Notable expertise in:

- Expert Witness Services for offshore construction and operational disputes
- EPCI project leadership across MENA and global markets
- Strategic commercial management, contract and change negotiation, stakeholder alignment
- Dispute resolution, claims defence and support, contract administration.

EXPERT AND WITNESS EXPERIENCE

Provided advisory and testimonial services (incl. cross examination) in high-value construction arbitration cases involving*:

- Technical Advisory services
- Contractual compliance and variations
- Delay and disruption analysis
- HSE failure and liability attribution

KEY COMPETENCIES

- Expert Witness Reporting (CPR 35 compliant)
- Contractual Dispute Resolution
- Project Lifecycle Management (FEED to Handover)
- Offshore Construction & Hook-Up

- Strategic Tendering & Proposal Leadership
- Change Order & Commercial Negotiation
- Leadership of Cross-Functional Teams
- Organisational Design, Restructuring & Performance Management

CAREER HISTORY

Energy Industries Council - UK

Non-Executive Director (2025 – Present)

- Appointed Board member.

McDermott International – Dubai, UAE

Commercial Director (2021 – Present)

- Lead commercial operations across UAE and KSA offshore markets.
- Directed business development, sales strategy, and high-stakes proposal management.
- Acted as key client interface for ongoing operations and dispute-sensitive contract execution.
- Advised internal stakeholders on commercial risk, claim positions and contract defence.

Project Director / Company Representative (2015 – 2019)

- Delivered multi-billion dollar FEED and EPC projects for regional NOCs.
- Oversaw Engineering, Procurement, Fabrication, Offshore Installation, Hook-up & Commissioning.
- Represented contractor in mediation and arbitration proceedings - preparation of defence documentation and commercial negotiation lead.

Operations Manager – Offshore Construction & Completions (2011 – 2013)

- Formed and led brownfield operations arm for MENA region.
- Spearheaded new business growth strategy and operational delivery.
- Corporate Subject Matter Expert and global lead for Project Completions discipline.

Dubai Petroleum Establishment – Dubai, UAE

Head of Projects (2013 – 2015)

Strategic recruitment to restructure capability in CAPEX and Brownfield Project Execution.

COMPANY's Engineering Services Contract representative and contract holder

Functional and Operational leadership of Projects organisation

Earlier roles with BP, ABB Lummus, Wood Group, and others available upon request

EDUCATION & CREDENTIALS

- Cardiff University- Bond Solon Civil Expert Witness Certificate - 2024
- Knetport - The 3M Pillars of Organisational Design & Development - 2025
- Knetport - Advanced Negotiation Techniques for Creative Professionals - 2024
- Knetport - Strategic Organisational development - 2024
- Yale School of Management - Accelerated Management Programme - 2024
- Liverpool University - Post Graduate Diploma, International Management (Oil & Gas) – 2015
- - Swansea College - HNC, Electrical and Electronic Engineering – 1984

PROFESSIONAL AFFILIATIONS

- Non-Executive Director - Energy Industries Council - 2025
- Bond Solon Expert Witness Institute (EWI) – 2023

**[Details available upon request on NDA basis]*